

Investor Presentation

August 2024



fortune
edible oils and foods

**adani
wilmar**
For a healthy growing nation



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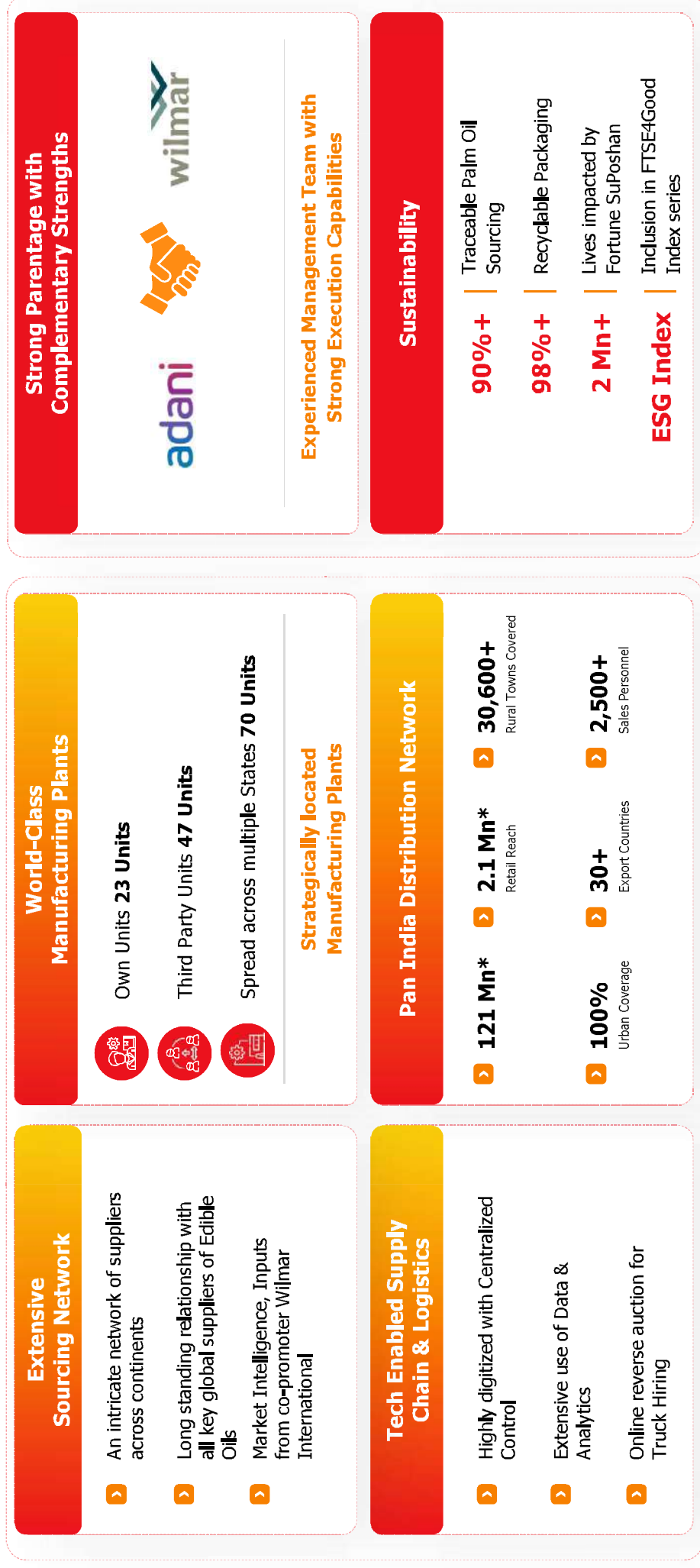
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Adani Wilmar Limited as of Today [2/2]

End to End Integration Leading to Superior Efficiencies and Quality Control



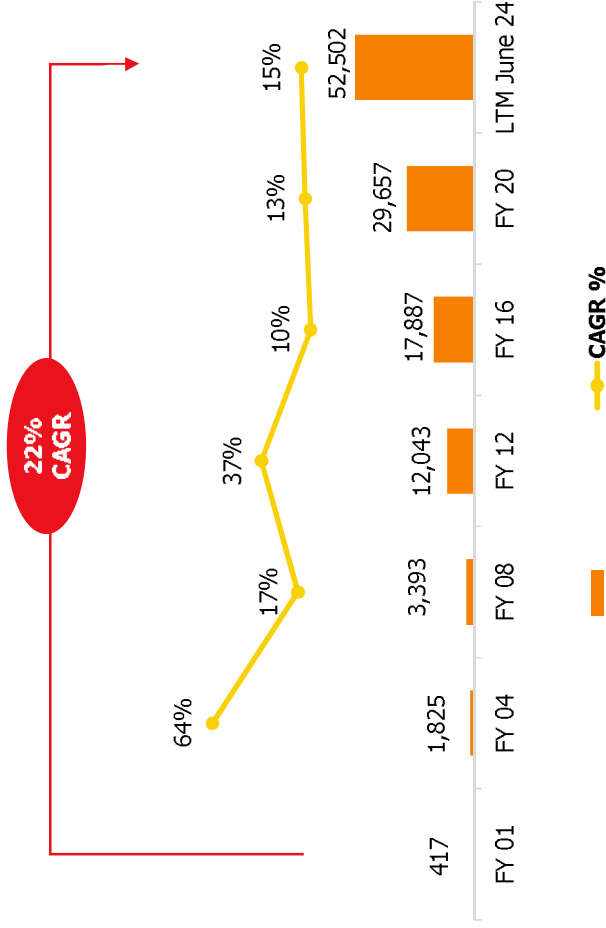
*Source: Nielsen & IMRB



AWL has been a compounding growth story since inception in 1999

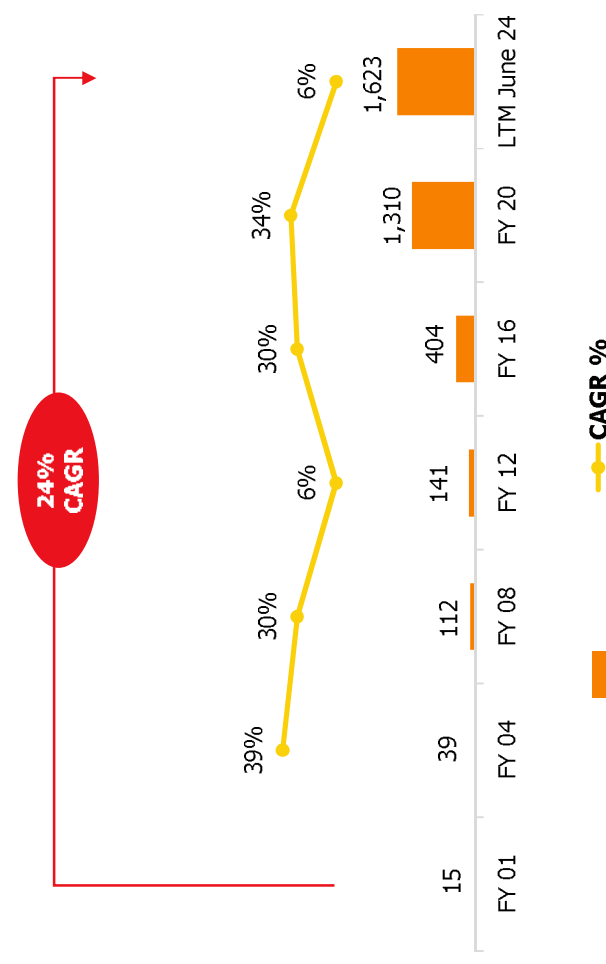
Revenue

INR Crores



EBITDA

INR Crores



Large TAM and robust capabilities has enabled strong growth

All figures are on consolidated basis



AWL: Addressing large opportunity in packaged staple foods

Our Business segments

Edible Oil & Foods business

Chemicals & other Industrial Essentials

Edible Oil

Products



Sunflower



Soyabean



Mustard



Rice Bran



Cottonseed



Groundnut



Worthmore



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▶ LTM June'24 Revenue **INR 39,593 Crores**

Products



Atta, Suji, Rawa & Maida



Soya Nuggets



Poha



Besan & Pulses



Rice



Sugar

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▶ LTM June'24 Revenue **INR 5,430 Crores**

75%+ contribution is from branded sales*

Packaged staple foods revenue: INR 34,000 crores +

Industry Essentials

Major Products

Soap Noodles

Glycerine

Stearic Acid

Distilled Fatty Acid

Castor Oil

Key applications

Manufacturing of various consumer goods

Specialty chemicals provide key attributes to the consumer products

▶ LTM June'24 Revenue **INR 7,480 Crores**

Note: % is calculated on total Edible oil & Food revenue for LTM June'24

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Addressing opportunity through a household brand name



Our other brands



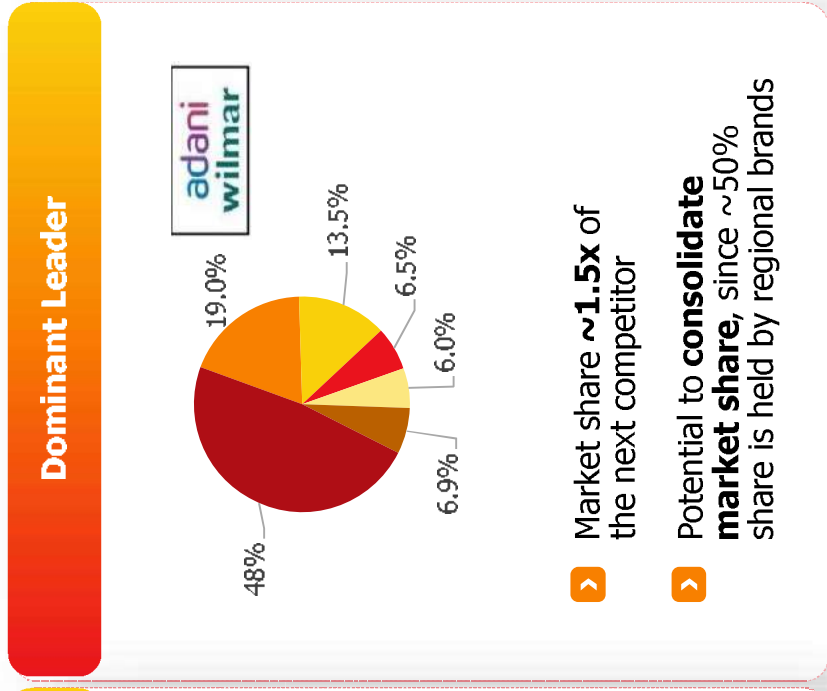
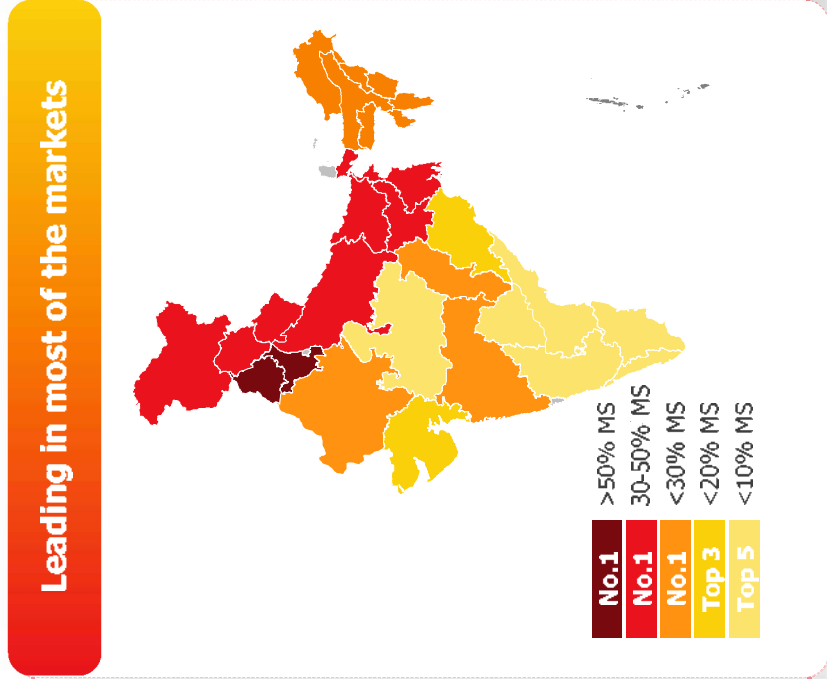


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'Fortune'
brand size is
INR 20,000+
Crores



Our strengths enabled dominant leadership in Edible Oils

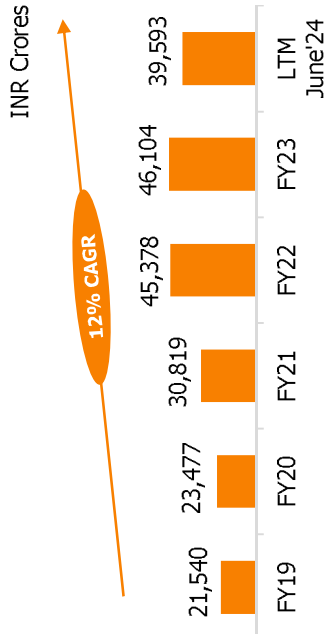


Strong platform has enabled AWL to launch & scale other products as well

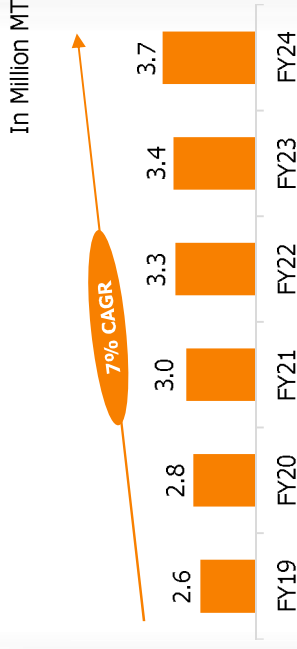


Edible Oils segment generating strong cash flows

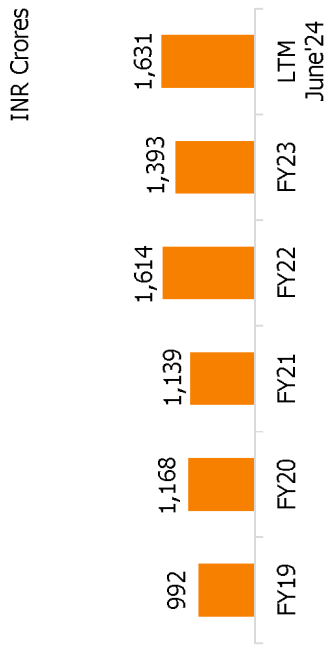
Sales Revenue Trend



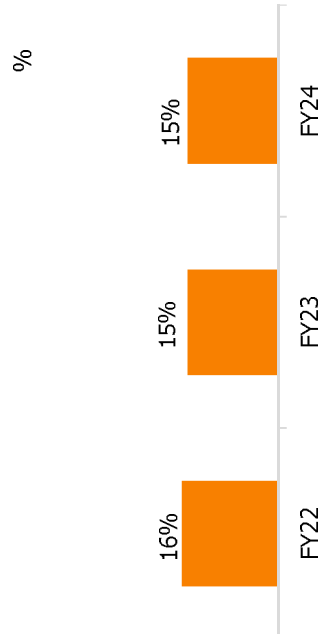
Sales Volume Trend



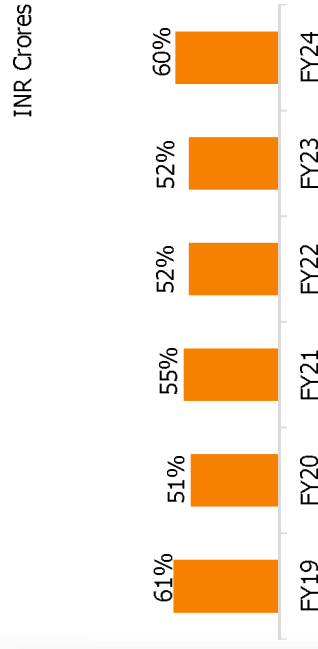
Standalone EBITDA *



Return on Capital Employed %



Capacity Utilization %



Limited capex required due to adequate capacity availability

Note: LTM June'24 revenue was lower due to decline in underlying commodity prices
*EBITDA includes other income





Large TAM in staple foods; few large players have capabilities to benefit from formalization

Edible oil & Staples together form 60-70% of the Indian kitchen / grocery spends



Focus on Center of the Plate Categories

Category	TAM (in Lakh Cr.)	Branded %
Edible Oils	2.0	75%
Wheat	1.5	12%
Rice	2.1	11%
Pulses & Besan	1.2	5%
Sugar	0.6	6%
Spices	1.4	18%
Total	8.8	

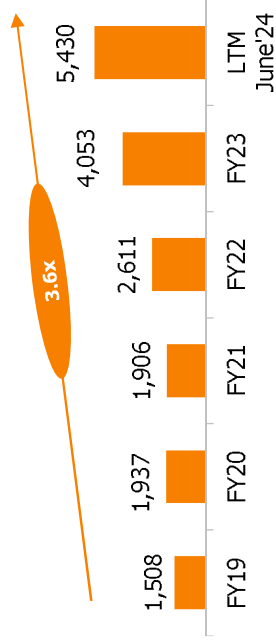


Large scope to improve branded penetration

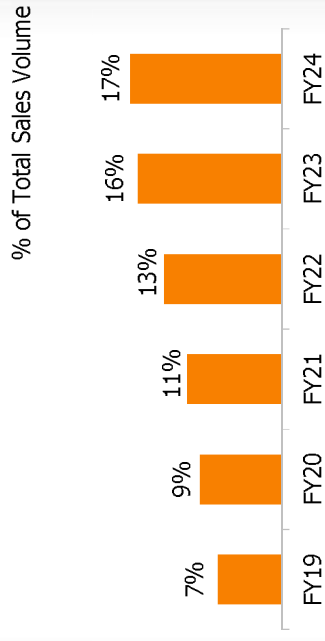


Replicating edible oil playbook in other food products.... at a faster rate with all capabilities in place

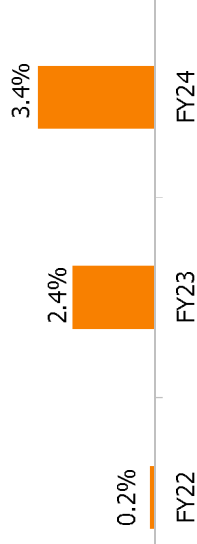
Food and FMCG Multi-fold Revenue growth



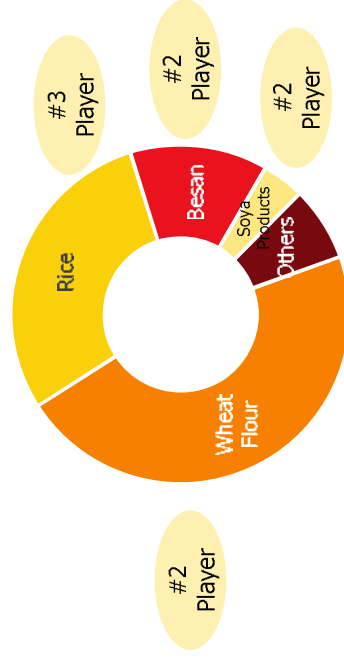
Increasing Share of Food and FMCG Business in Volume Mix



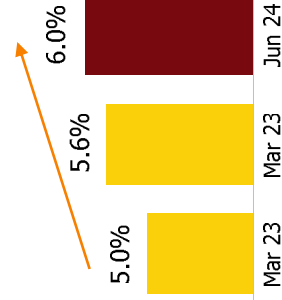
Improving EBITDA Margins of Food and FMCG



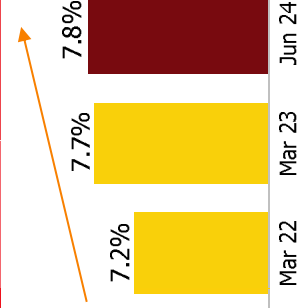
Market Leadership across Categories



Wheat Flour*



Basmati Rice*



Aspire to be a
leading player in
all staple
categories

'Fortune' brand has gained
consumer acceptance in
multiple Food categories



*Source: Nielsen, MAT of respective years



Advanced capabilities driving profitability in packaged staple foods





Platform strength is visible in numerous success stories

Adani Wilmar has built a Strong Platform → Launchpad for Further Expansion

Launch of Alife Soap in 2020	Kohinoor acquired in May 2022	HoReCa team set up in Q1 FY23	Branded Exports	Wheat Flour in Chennai (GT): MS%*
Crossed INR 100+ Cr. of sales within 2 years of launch	Crossed INR 350+ Cr. of sales within 1.5 years of launch	Crossed INR 450+ Cr. of sales within 2 years	Grew 3x in revenue from FY22 to FY24	
				
Already reached #11 position in market share				

Our robust platform gives us confidence in continuing the compounding growth journey for many more years ahead

*Source: Nielsen

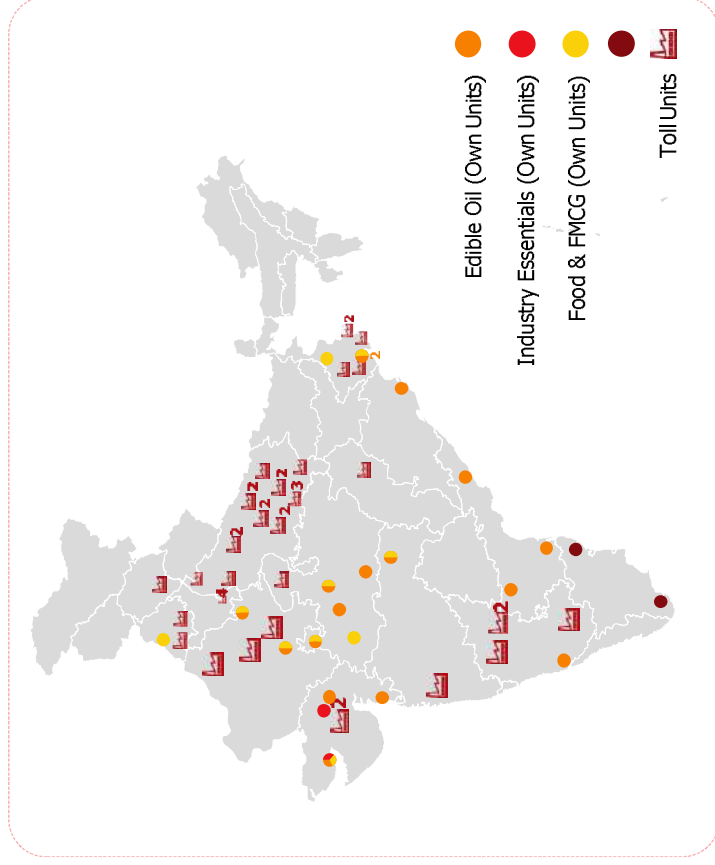


Focus to continue increasing the direct reach and coverage of rural towns

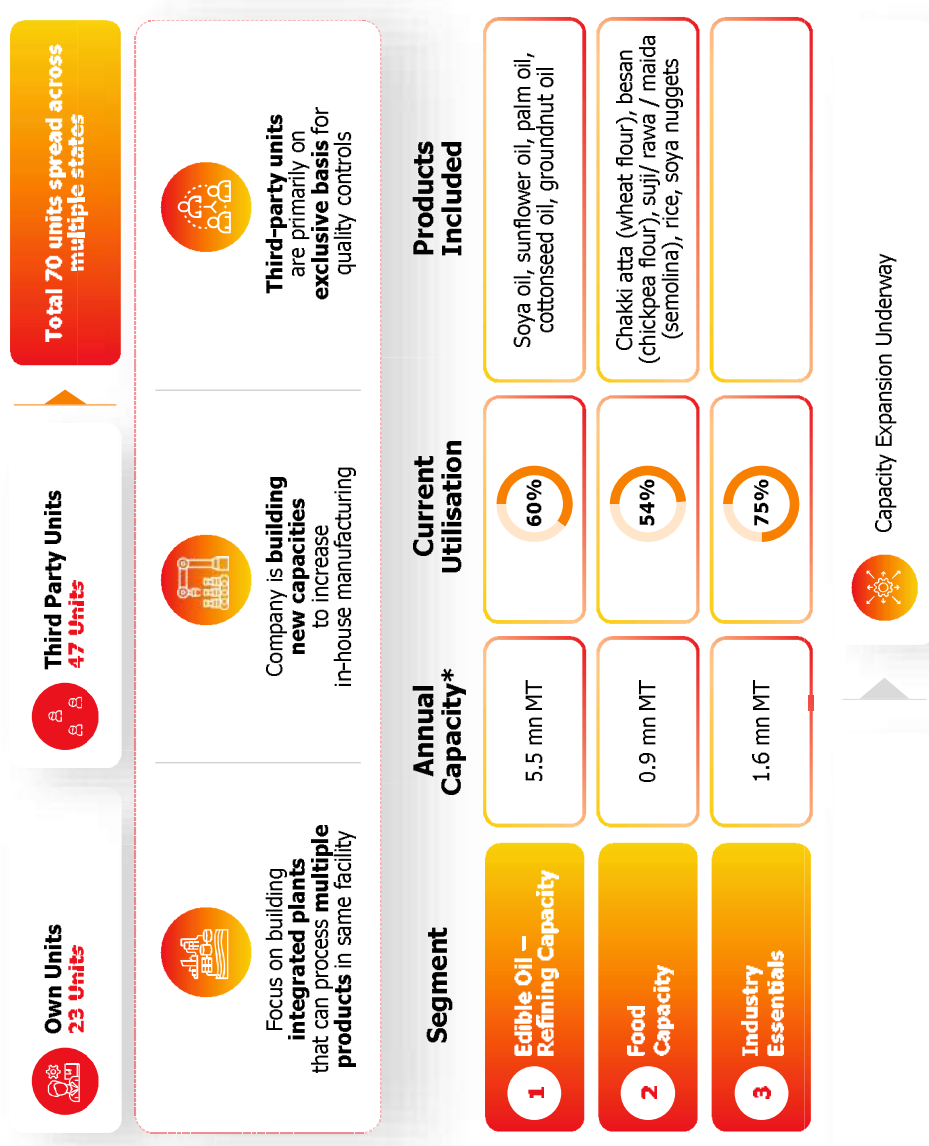
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Strategically Located Manufacturing Facilities Spread across the Country resulting in Higher Efficiencies | Stringent Quality Controls in place



Additionally, AWL's 100% owned subsidiary (BEOL) has 2 Own Units in Bangladesh



*Own capacities



Backed by a Professional Management Team with Strong Execution Capabilities

Distinguished Board



Dorab Mistry
Chairman & Independent Director
40+ years of experience



Madhu Rao
Independent Director
+40 years of experience



Kuok Khoon Hong
Non-Executive Vice Chairman
50+ years of experience



Malay Mahadevia
Non-Executive Director
~32 years of experience



Angshu Mallick
MD & CEO
35+ years of experience



Dipali Sheth
Independent Director
30 years of experience



Anup Shah
Independent Director
+25 years of experience



Pranav Adani
Non-Executive Director
25+ years of experience



Ravindra Kumar Singh
Whole-time Director
35+ years of experience

Notable Track Record of Achievements

- > Successful track record of enhancing valued customer and vendor relationships
- > Integration of various acquisitions, creating valuable synergies and cross-selling opportunities
- > Strong domain experience with the ability to create businesses with scale
- > Creation of a well-invested organization that is prepared to catalyze the next stage of company growth

Experienced and Dedicated Senior Management...



Angshu Mallick
MD & CEO
35+ years of experience



Saumin Sheth
COO
~24 years of experience



Shrikant Kanhere
CFO, Adani Wilmar
25+ years of experience



Mukesh Mishra
Business Head – Edible Oils & Fats
~25 years of experience



Vineeth Viswambharan
Business Head – Wheat Products, Premium Oils, NPD & Personal Care
~23 years of experience



Rajiv Sharma
Business Head – Rice
~23 years of experience



Rajneesh Bansal
Head - Supply Chain & Logistics
29+ years of experience



Ravindra Kumar Singh
Head – Technical
30+ years of experience



Siddhartha Ghosh
CHRO
30+ years of experience



Venkata Rao
CIO
24+ years of experience



Vidyashankar Satyakumar
Head - R&D
22+ years of experience

....Supported by a Deep Bench of Experienced Operators Relentlessly Pursing Growth Opportunities...

In conclusion





What will keep driving AWL's strong growth?



Large Category

Center of the plate

Large TAM

India is the largest exporter of rice**

High Growth Potential

Highly unorganized

Branded Staples growing faster

Few pan-India players

Strong Assets

'Fortune' Brand

23 Own Manufacturing Plants

10,000+ distributors*

Strong Capabilities

Integrated business model from Sourcing to Sales

Risk Management in agri-commodities

25 years expertise

Wilmar Group expertise in agri-commodities & oleochemicals

*including Sub-distributors
**USDA Report

Multiple levers available to sustain fast growth and enhance margins



Growth Levers

Edible Oil



- > Continue to **gain market share** in a highly fragmented market (2000+ brands), primarily in under-indexed markets and categories
- > Increase **distribution network**

Food & FMCG



- > Leverage edible oil distribution to **increase penetration**
- > **Enter into more categories** that are forward integration of Rice, flour
- > **Enhance in-house manufacturing capacities**
- > **Launch cleaning products** for HORECA and mass segment in retail, only as forward integration of our Industry essential products

Industry Essentials



- > In-house **capacity expansion**
- > **Leverage R&D of Wilmar** for specialty chemicals
- > **Build presence across segments** – Food additives, home & personal care, plastic & polymers, lubricants & petrochemicals, agrochemicals



Margin Levers

- > Increase **premiumization** in our strong markets

- > Grow **margin accretive categories** like Mustard, Sunflower through regional strategies

- > **Improve mix of 'Fortune' brand**, through improved distribution and better consumer connects

- > **Improve mix of value-added** edible oils like blended oils, cold-pressed oils

- > **Fine tune operating model** of margin-accretive categories like Basmati Rice

- > **Normalize investments** in the segment after reaching scale

- > **Launch value-added products** to enhance margins

- > Leverage Wilmar's R&D to **launch application-specific products** in staples

- > **Acquire regional players in value-added categories**

- > Become **leading specialty chemical player** in India; additionally lead in Green products

- > Improve the **mix of specialty chemicals** in our portfolio through in-house processing facilities

- > **Derivatization of basic oleo** chemicals and castor oil for significant enhancement of margins



Aspiration to become India's largest Food FMCG player



Ghar Ka Khana tastes
best when cooked with

fortune
edible oils and foods



#tuknemat

Annexure



Demerger



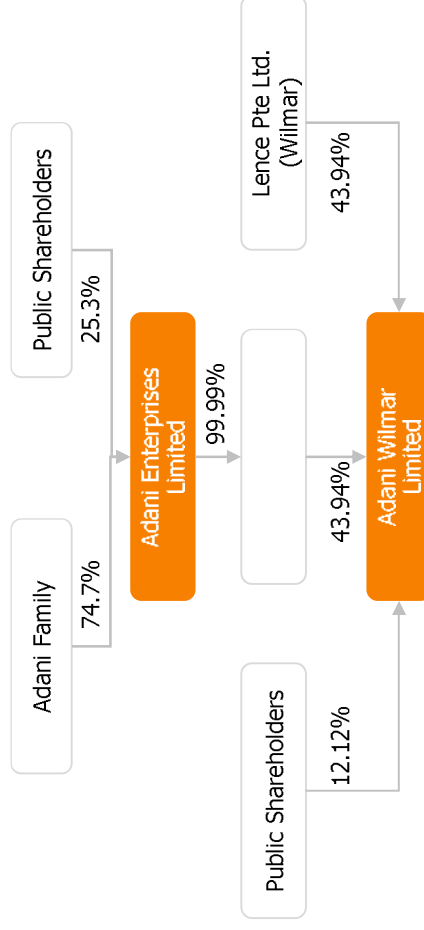


Proposed Scheme of Demerger

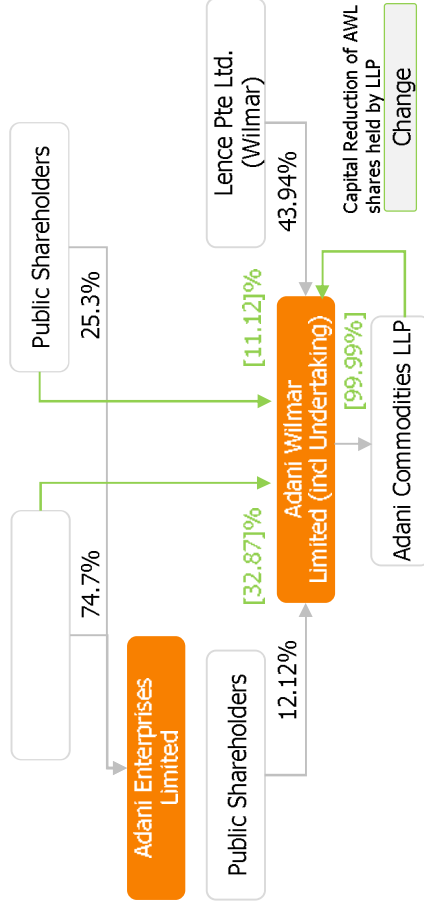
- Adani Enterprises continues to incubate new businesses and create sustainable and long-term value for its stakeholders. Over the years, we have a track record of successfully incubating businesses across various sectors which are currently leading players in their respective sectors and delivering substantial returns to their shareholders.
- In line with above, the Board of Director of AEL & AWL have approved demerger of the food FMCG business of AEL to Adani Wilmar Limited along with AEL's strategic investment in Adani Commodities LLP.
- The food FMCG business has become self-sustained, performing well and poised for further growth under AWL. For AEL, this arrangement will not only unlock the value for shareholders but also allow focused strategy for sustainable growth in its incubating businesses

Shareholding Structure - Before and After the Scheme

Current Structure



Resulting Structure post-scheme





Robust Risk Management

Full proof risk management framework in place to mitigate commodity risk

Board approved policy

Robust policy in place to govern commodity risk

Oversight of Wilmar

Regular oversight & guidance of Wilmar Group on Exposure

Market Intelligence

Real-time intelligence on global supply & demand
(Wilmar Group's global network)

Defined Trader Limits

Established Position Limits on Trader on long / short as well as MTM

Periodic Review & Monitoring

Daily Monitoring & Reporting of Exposure & Value at risk

Experienced & Integrated Sourcing Team

Single In-house Sourcing team overseeing overall buying of all agri-commodities

One of the Largest buyers

AWL is amongst the largest buyers of edible oil, wheat, paddy, pulses etc., giving scale benefits

Strong supply network

AWL has a large domestic & international network of suppliers

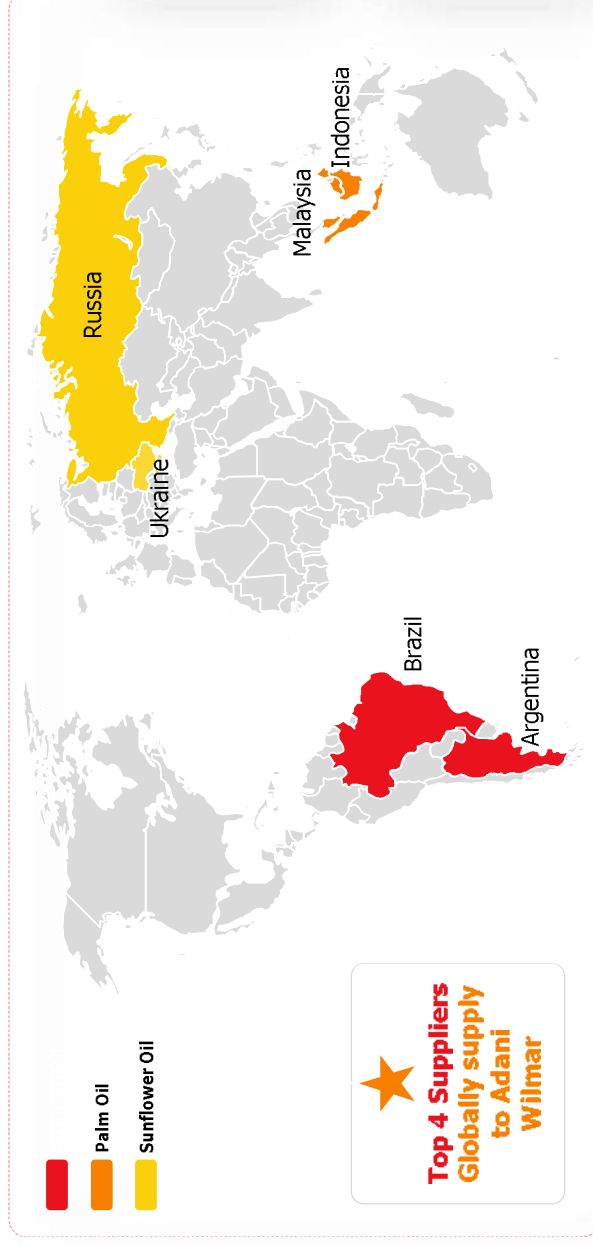
Strong Risk Management Expertise built over 2 Decades of Experience

Sourcing & Risk Management





An Intricate Network of Reliable Suppliers Across Continents, Procuring at Origin Locations



Key Advantages

1

Favourable commercial terms

2

Bargaining Power due to huge scale

3

Market intelligence from both supply & consumption side

4

Inputs from co-promoter Wilmar International

3 million

MT per annum
Total volume of
AWL's oil imports

20%

The volume of India's
edible oil imports is
by AWL *

>70%

Palm oil procured
from Wilmar
International



Largest Importer
of Edible Oils in
India *



*Source: Solvent Extractor's Association of India & management estimates

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Manufacturing



Manufacturing





Integrated Business Model leading to Cost Efficiencies

Mundra Plant



End-to-End Integrated Plant

- **The Mundra plant is the largest single location refinery in India with a capacity of 5000 MT/day***
- Crushing units and refineries
- Integrated to produce Vanaspati, margarine, oleo chemicals and soap bars with raw materials from refining
- Derive de-oiled cakes from crushing and oleochemicals from palm stearin derived from palm oil refining

Vidisha Plant



Integrated Plant for Soya

- Covers entire value chain of soya-crushing, producing soya value-added products such as soya nuggets, soya flour, soya flaks and refined soya oil

Upcoming Plant



Integrated Plant in Gohana, Haryana

- 3D Layout: Fully Integrated Plant
- Total Capex Outlay: ~INR 1,300 Crores
- Estimated Annual Capacity: ~627,000 MT
- Construction is in progress and Project is expected to be completed by March 2025

Focus on Building Integrated Plants and adding New Units in Existing Locations

*Source: Technopak Report (2020)



World Class Manufacturing Facilities



Logistics





Proximity to markets: A depot at every 250 KM



96 Depots

~2.42 Million Sq. Ft.
(Depot Storage Space)



Tech-Enabled Lean Supply Chain Network and Integrated Logistics

-  Designed for structurally low-cost operations
-  Extensive use of data & analytics for supply chain efficiency

01

Efficient Logistics to lower cost & capture demand
Online reverse auction for truck hiring
95%+ OTIF

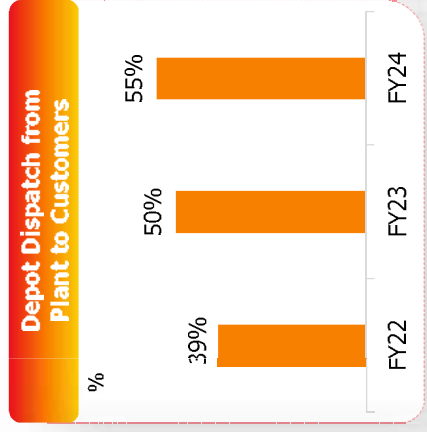
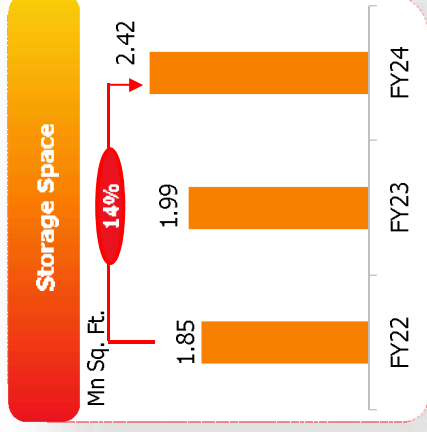
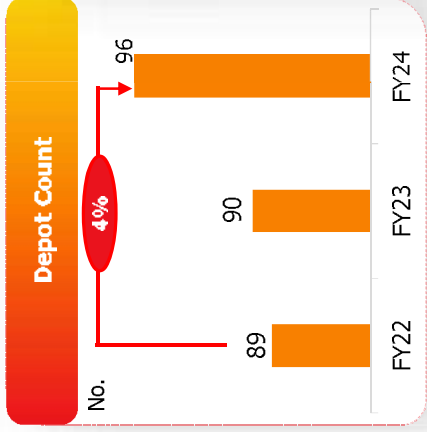
02

Digitization of Sales Function
Customer Engagement via Digital Channels
Dispatch planning



Proximity to Markets

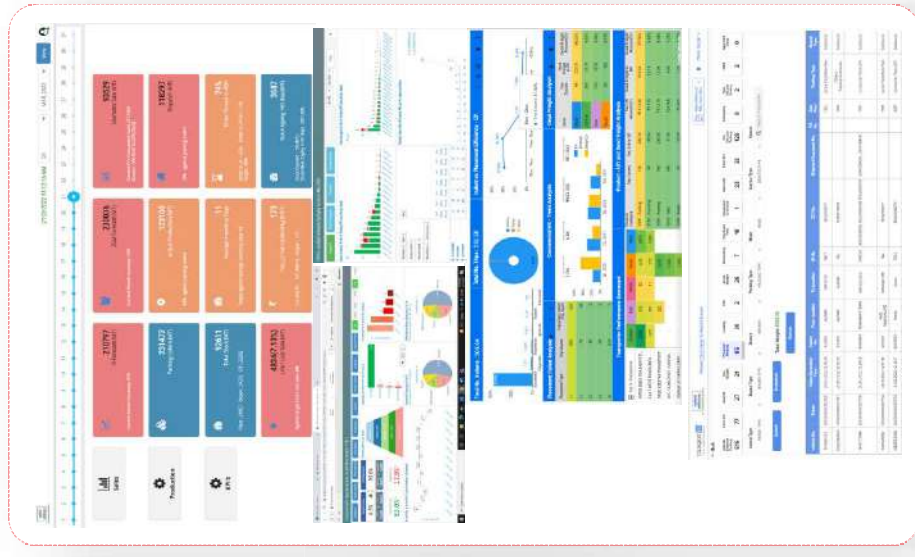
A depot at every 250 KM, with 96 depots having ~2.4 Million Sq. Ft. in Storage Space



* Also includes sub-distributors



Extensive use of data & analytics for supply chain efficiency



Sales & Distribution





Enhancing distribution is another key lever of growth

Enhancing sales productivity



- > Sales function using customized approaches for different categories of outlets

Focus on Range selling



- > Salesmen to sell the entire range of oil & foods products to retail outlets

Network expansion



- > Adding towns in rural region (prioritizing larger towns)
- > Improving distribution infrastructure in southern states

Deeper penetration in existing towns



Product-level penetration



- > Increasing product-level penetration in our existing outlets

Demand capture



- > Increasing digitalization efforts to improve the fill rates



Increasing digitization of Sales function to capture demand

Everyday great execution



- > Improving daily visit calls
- > Improving productivity of calls
- > Increase DSM effective coverage
- > Improved penetration in urban towns

Route optimization



- > Using tech to determine sales beat, optimizing the daily market route
- > Pilots have demonstrated significant reduction in distance travelled, improving salesman productivity

Rural Activation & Coverage Expansion



- > Improved quality of Town Coverage in Rural

RURAL Sales Force Automation



- > Geo-tagging of Outlets in all categories
- > Visibility of Rural Coverage: Orders addressed from SFA

Distributor Segmentation



- > Classification of existing distributors based on their buying patterns and financial parameters
- > Identify distributors at risk and take corrective actions to retain them

Outlet Level Insights



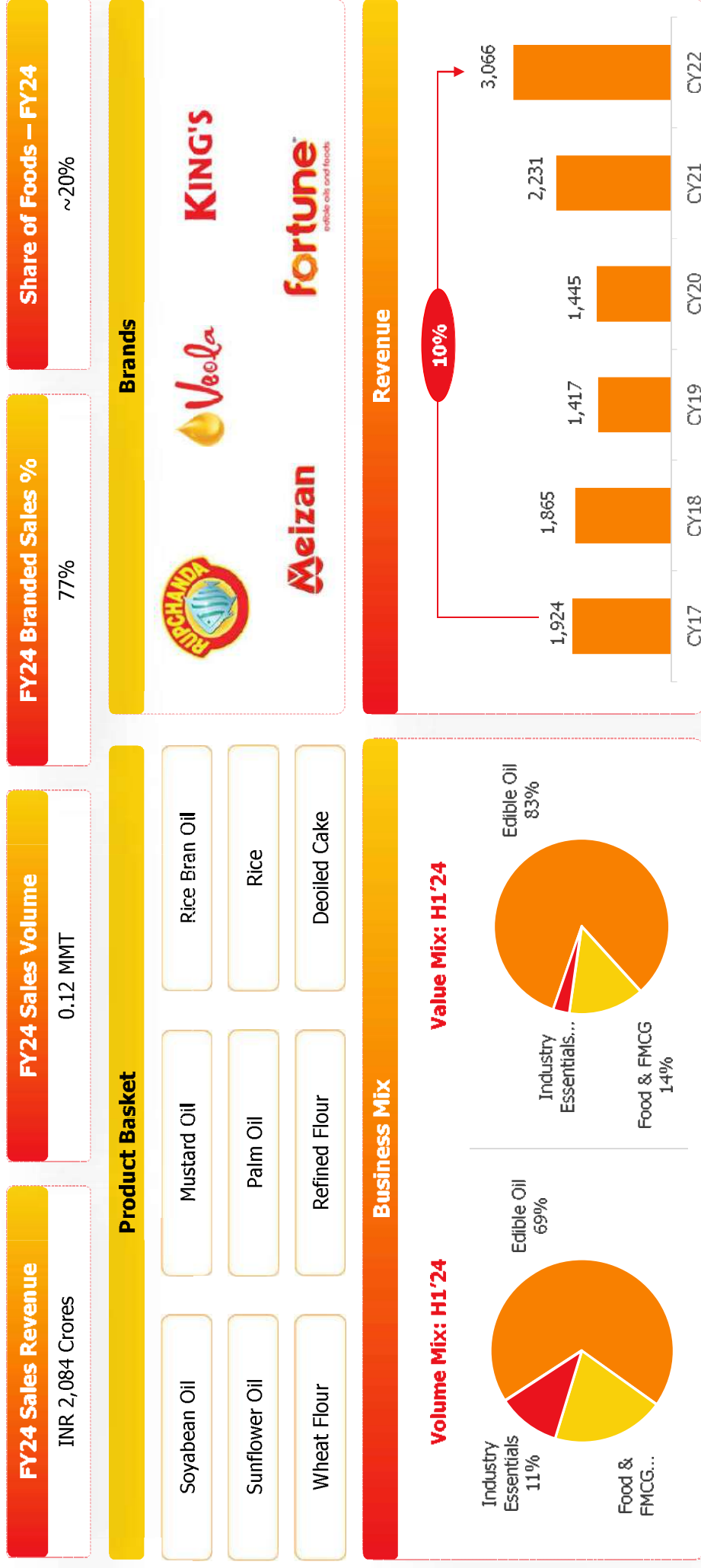
- > Identification of similar potential outlets based on purchase patterns

Subsidiary





Bangladesh Business (100% Subsidiary of AWL) : Brief Snapshot



Marketing Activities





Celebrity-led advertising on mass media

Soyabean Oil Campaign



Soyabean Oil Campaign



Sunflower Oil Campaign



Fortune Atta Campaign



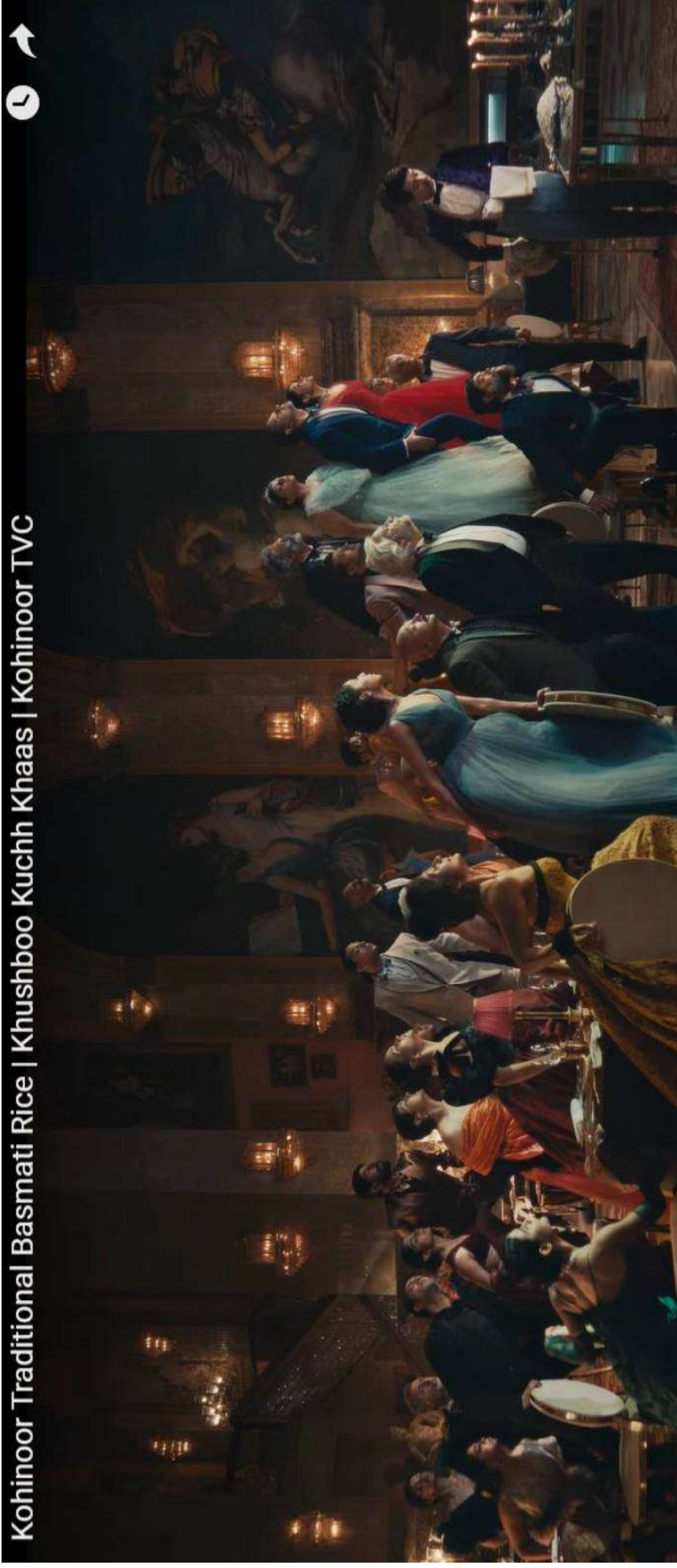
King's Mustard Oil Campaign





TV Campaigns

Kohinoor Traditional Basmati Rice | Khushboo Kuchh Khaas | Kohinoor TVC

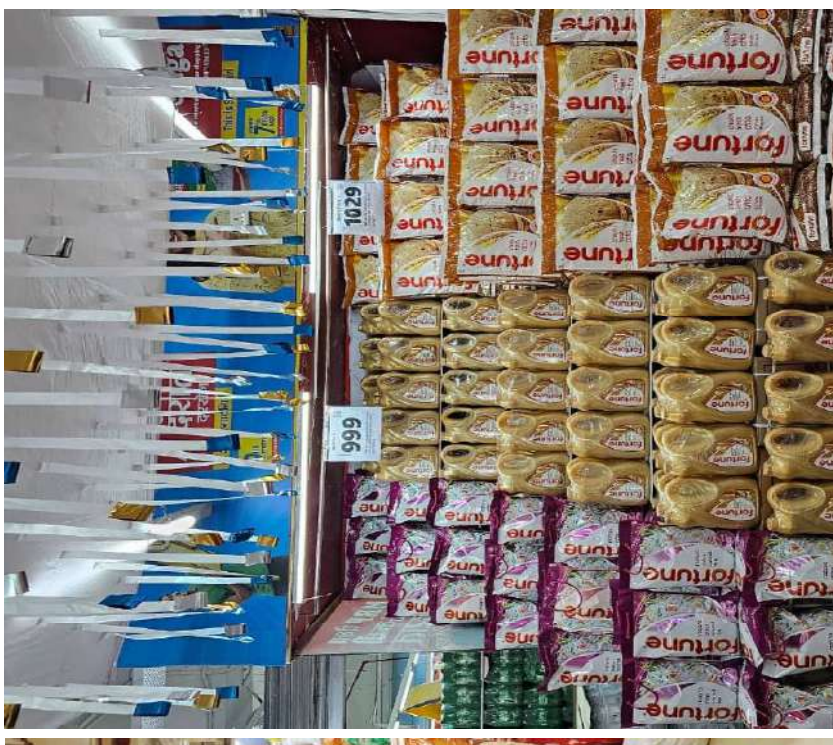


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Fortune Flour Festival at one of the largest retailer (2/2)

Event showcased the entire range of Fortune's offering in flours (Atta, suji, rawa, maida & besan)



The campaign led to 2x increase in market share of all flours in Q3'24 in the retail chain*

*Source: As per data of the relevant retail chain



Impactful BTL activities in urban towns



Metro campaign in Delhi: Daily Reach: ~4.2 Mn Commuters during campaign*

*Source: As per estimates of media agencies

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BTL - Consumer engagements incorporating cultural nuances

Pickle Campaign promoting use of Fortune Kacchi Ghani

Celebrating the pickle culture with multiple engagements



Customized Packaging

Social media engagement

Live achaar (pickle) making workshops



On-ground activation



KGMO Pickle campaign "Achaar ka Perfect Jodidaar" won the gold award at SABRE South Asia Awards 2024



Integrated Communication of Edible Oil & Foods

ATL strategy following integrated approach of marketing Edible Oil & Foods together

Fortune Sunflower + Rice + Atta



Fortune Soyabean Oil + Maida



BTL Activities promoting Edible Oil & Foods together

Delhi Metro



Fortune Soyabean Oil + Besan



Ethnic design for Metros



Integrated display



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Bundling: Leveraging the unique advantage of AWL

Leveraging the brand equity of "Fortune" by offering bundling offers through Consumer & Trade Promotions

Soya and Maida



Sunflower and Sugar



Sunflower and Soya Nuggets



Driving sales with bundling of edible oils and foods

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edible oils and foods

Financials KPIs



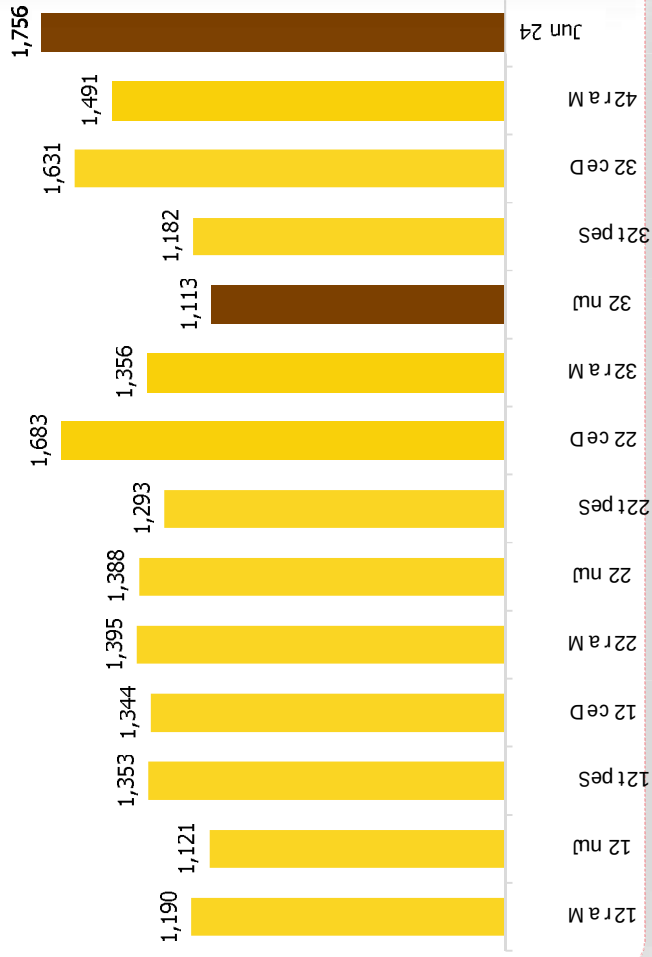


Profit – Quarterly Performance Trends

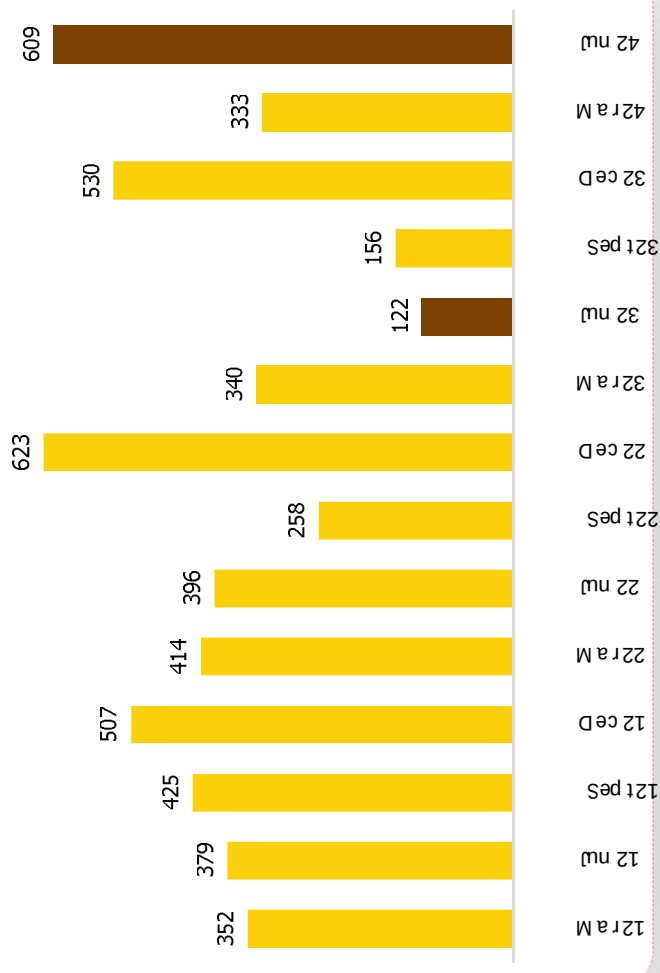
Standalone figures

in INR Crores

Gross Profits (Normalized)*



EBITDA (Normalized)*



➤ Strong recovery in Profitability, after subdued profits in H1 FY2024

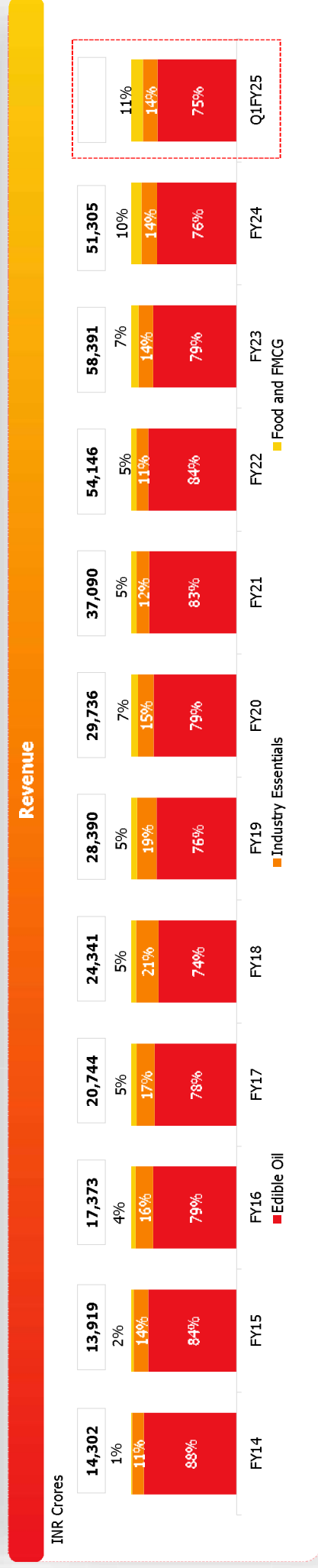
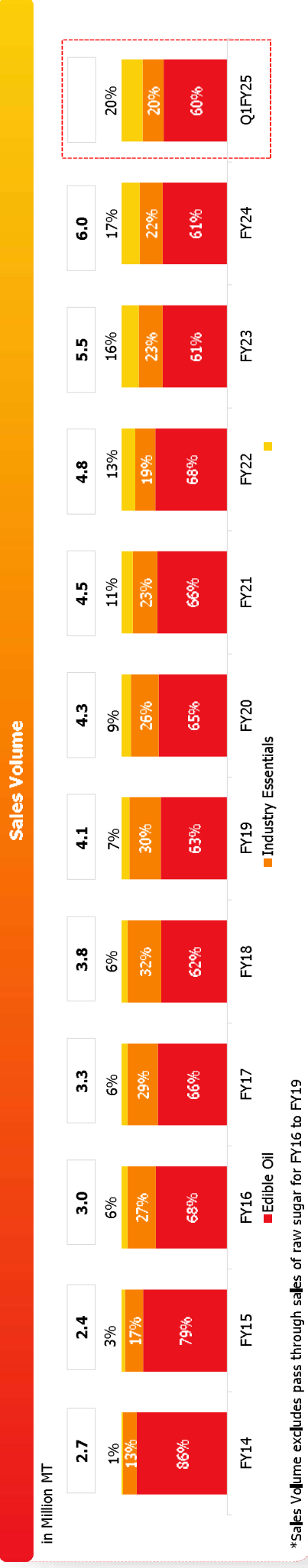
➤ Trailing 9-Month (Oct'23 to June'24) EBITDA at INR 1,471 Crore

➤ Profitability was volatile in FY24 due to dis-alignment in hedges. However, profitability is improving over the longer-term

*Note: Gross Profit & EBITDA have been normalized by regrouping the derivative impact



Key Financial Metrics (1/4)



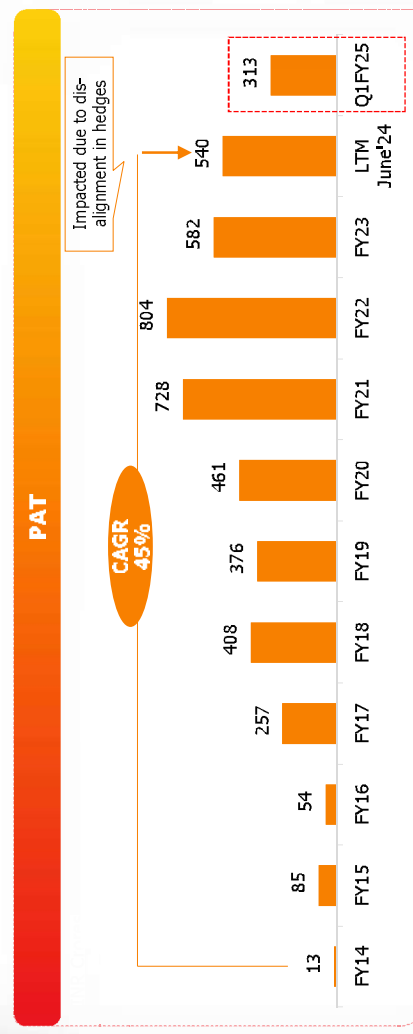
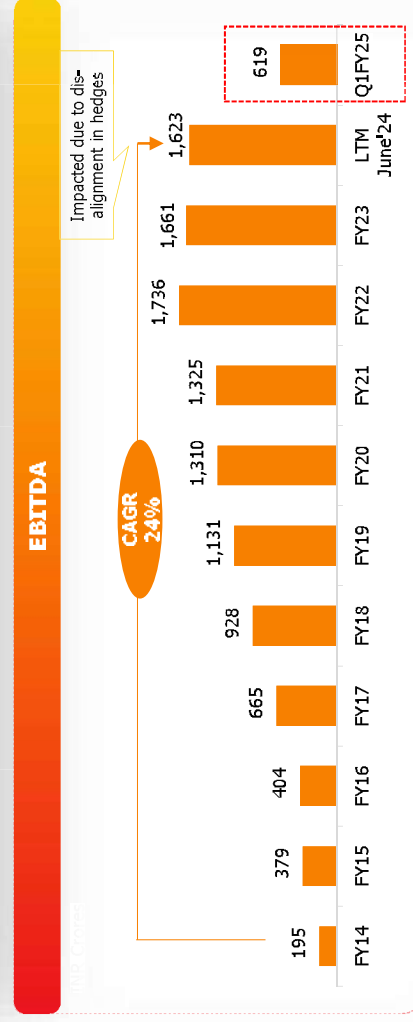
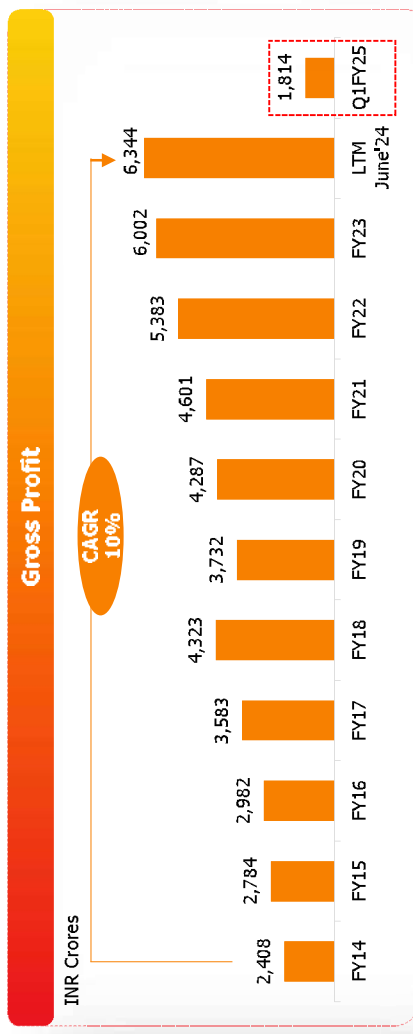
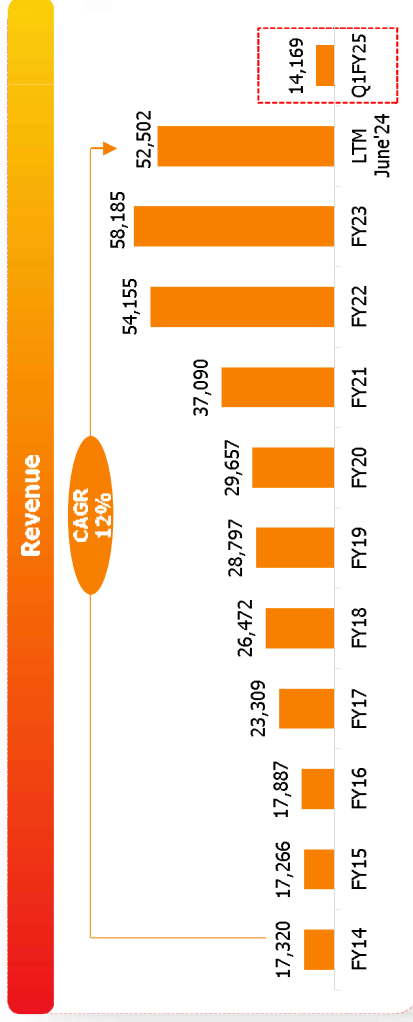
Sales Volume has grown at a CAGR of 8% over a 10 Year Period
Food & FMCG Revenue as a Segment of the Total Sales has gone up from 1% in FY14 to 11% in Q1FY25

All figures are on consolidated basis | Excluding Other Income



Key Financial Metrics (2/4)

Consolidated figures



Revenue and EBITDA have grown at a CAGR of 12% and 24% respectively over the last 10 years

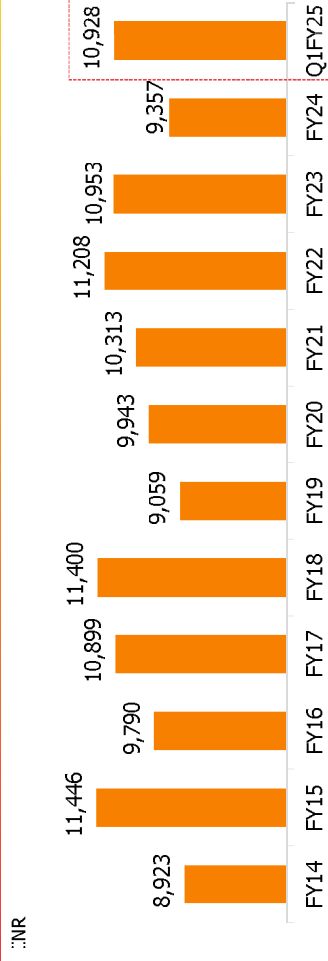
All figures are on consolidated basis



Key Financial Metrics (3/4)

Consolidated figures

Gross Profit per Metric Tonne*



Q1FY25 Update

- Highest-ever quarterly PAT of INR 313 crores for Q1'25, a growth of ~500%
- Highest-ever quarterly EBITDA of INR 619 crores, up by 375% YoY, in Q1'25 on the back of stability in edible oil prices
- Overall volumes grew by 12% YoY in Q1'25
- Food & FMCG crossed quarterly revenue of ~INR 1,500 Crores in Q1'25
- ESG: Inclusion of AWL in FTSE4Good Index Series

Food & FMCG

- Food & FMCG volumes up by 42% YoY (Ex-G2G business, Food volumes up by 19% YoY)
- Revenue from branded products in domestic market has been growing consistently YoY at over 30% for the past eleven quarters.

Edible Oil

- Edible Oil volumes surpasses 1 Million MT in Q1'25, up by 12% YoY
- Both Sunflower oil and Mustard oil grew double digit during the quarter

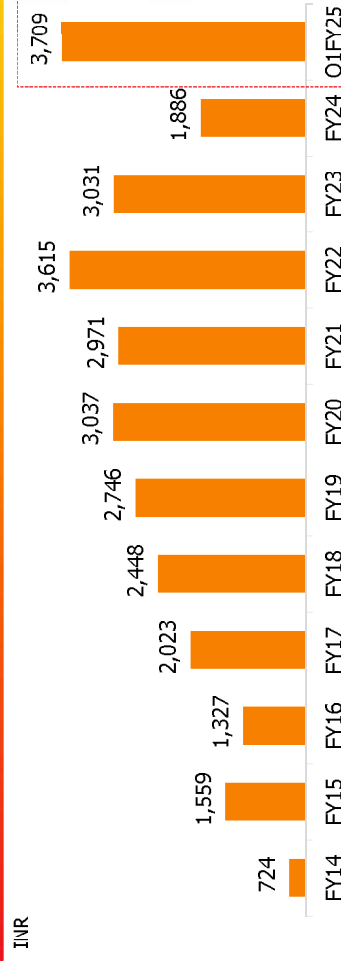
Distribution

- AWL's direct reach grew by 18% YoY to reach 7.4 Lac Outlets at the end of Q1'25
- Rural towns coverage grew by 40% YoY to 30,000+ towns at the of June 2024

Channel Growth

- Alternate channel grew by 19% YoY in Q1'25 (in volume terms)
- Branded exports grew by 36% YoY in Q1'25 (in volume terms)
- HoReCa business grew by 91% YoY (in volume terms), with quarterly revenues crossing ~INR 150 Crore in Q1'25

EBITDA per Metric Tonne*



Adani Wilmar demonstrates strong sales performance, delivering substantial volume growth in both edible oils and foods businesses during the quarter

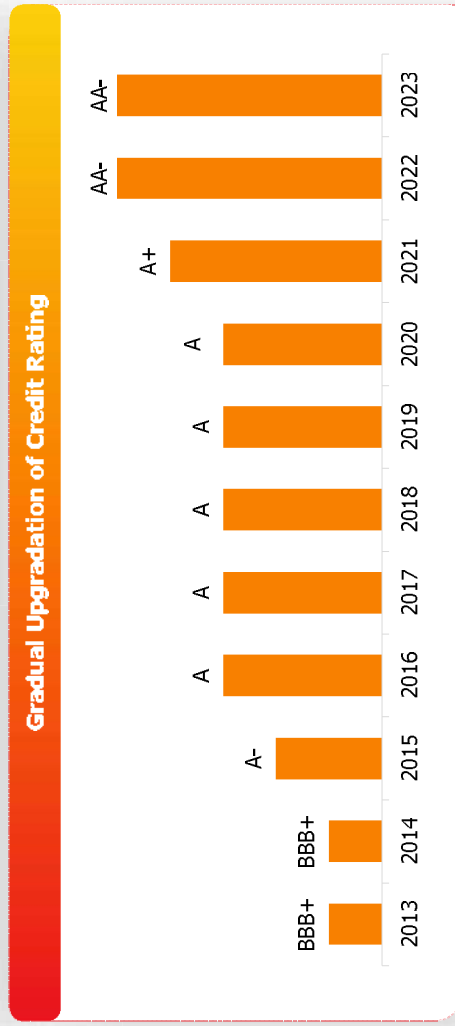
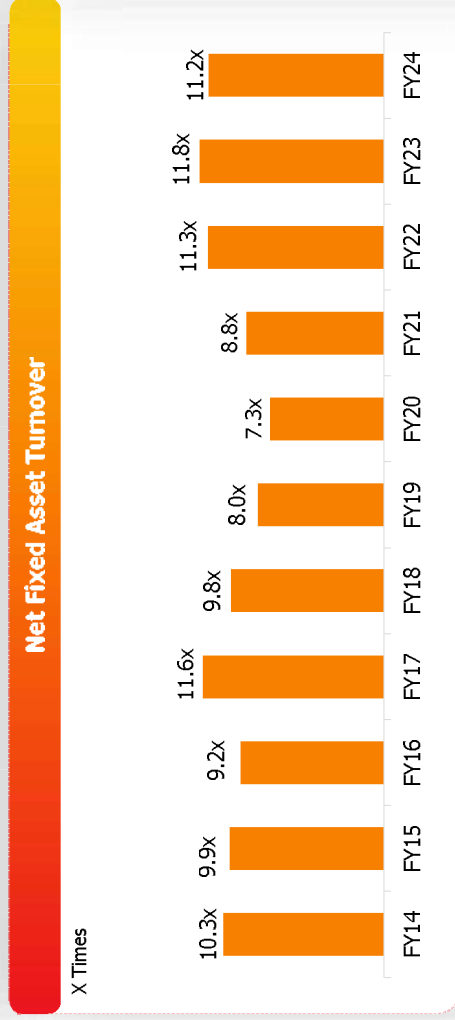
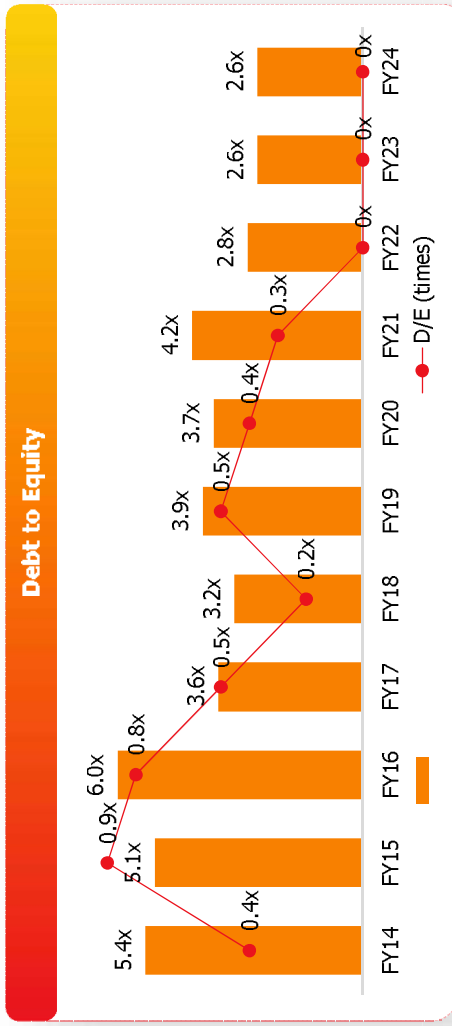
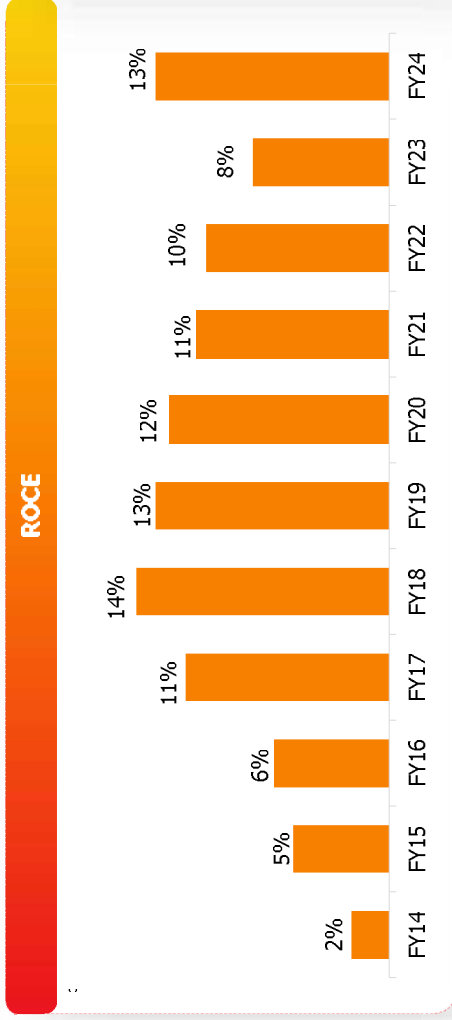
All figures are on consolidated basis

*Gross Profit and EBITDA considered to arrive at Unit Metrics have been normalized by regrouping the derivative impact.



Key Financial Metrics (4/4)

Consolidated figures



All figures are on consolidated basis; Credit Rating Data sourced from Care Edge Ratings

Detailed Financials





Profit & Loss Statement

Consolidated figures

Amt in INR Cr

Particulars	FY22	FY23	FY24
Income			
Revenue from Operations	54,214	58,185	51,262
Other Income	172	964	294
Total Income	54,386	59,148	51,555
Expenses			
Cost of Materials Consumed	48,214	48,910	43,291
Purchase of Traded Goods	2,335	2,736	1,960
Changes in Inventories of Finished Goods and Work in Progress	-1,757	1,239	24
Employee Benefit Expenses	392	394	421
Finance Costs	541	775	749
Depreciation and Amortization Expenses	309	358	364
Other Expenses	3,294	3,947	4,431
Total Expenses	53,327	58,359	51,239
Profit Before Tax and Exceptional Items	1,059	789	316
Exceptional Items	-	-	54
Profit Before Tax	1,059	789	262
Tax Expense			
Total Tax Expense	284	235	92
Profit for The Year (before share of Profit from JV)	774	554	171
JV Profit	29	29	-23
Profit for the Year	804	582	148



Balance Sheet (1/2)

Consolidated figures

Amt in INR Cr

Particulars	FY22	FY23	FY24
Assets			
Non-Current Assets			
Property Plant & Equipment	4,288	4,327	4,426
Capital Work in Progress	376	324	870
Right of Use Assets	246	282	313
Goodwill on Consolidation	57	50	49
Intangible Assets Under Development	-	-	9
Other Intangible Assets	11	135	133
Financial Assets			
Investments	312	342	312
Loans	-	49	-
Other Financial Assets	46	73	77
Deferred Tax Assets (Net)	-	1	30
Income Tax Assets (Net)	3	60	62
Other Non-Current Assets	53	800	778
Total Non-Current Assets	5,391	6,443	7,058
Current Assets			
Inventories	7,717	7,681	7,204
Financial Assets			
Investments	50	50	-
Trade Receivables	2,219	1,931	1,783
Cash and Cash Equivalents	127	395	259
Bank Balance Other Than Above	4,367	3,329	2,551
Loans	43	3	52
Other Financial Assets	300	656	384
Other Current Assets	1,104	487	485
Total Current Assets	15,926	14,532	12,718
Non-Current Assets Classified as Held for Sale	4,288	4,327	4,426
Total Assets	376	324	870



Balance Sheet (2/2)

Consolidated figures

Amt in INR Cr

Particulars	FY22	FY23	FY24
Equity and Liabilities			
Equity			
Equity Share Capital	130	130	130
Other Equity	7,476	8,036	8,186
Total Equity	7,606	8,166	8,316
Liabilities			
Non-Current Liabilities			
Financial Liabilities			
Borrowings	45	-	-
Lease Liabilities	99	119	149
Other Financial Liabilities	447	-	-
Provisions	54	613	593
Deferred Tax Liabilities (Net)	253	395	338
Total Non-Current Liabilities	898	1,127	1,080
Current Liabilities			
Financial Liabilities			
Borrowings	2,523	2,226	2,415
Lease Liabilities	34	52	64
Trade Payables	9,242	8,538	6,999
Other Financial Liabilities	259	667	706
Other Current Liabilities	723	184	191
Provisions	6	9	9
Liabilities for Current Tax (Net)	25	11	26
Total Current Liabilities	12,813	11,687	10,411
Total Liabilities	13,711	12,814	11,491
Total Equity and Liabilities	21,317	20,980	19,807



Cash Flow Statement (1/2)

Consolidated figures

Amt in INR Cr

Particulars	FY22	FY23	FY24
Cash Flow from Operating Activities			
Net Profit Before Tax	1,059	789	262
Adjustment for:			
Depreciation and Amortization Expenses	309	356	364
Interest on Income Taxes Refund	-1	-0	-2
Loss / (Profit) on Sale of Property, Plant and Equipments (Net)	0	3	-22
Sundry Balance Written Back	-4	-5	-27
Net Gain on Sale / Fair Valuation of Investment At FVTPL	-6	-12	-1
Gain on Termination of Finance Lease Contract	-1	-0	-1
Financial Guarantee	-0	-	-
Unrealized Foreign Exchange Fluctuation Loss / (Gain)	58	42	14
Unrealised Foreign Exchange (Gain) / Loss Other Than Borrowings & Derivatives	-	-11	17
Mark To Market (Gain) / Loss on Derivative Contracts	-11	24	-11
Loss of Inventory Due To Fire / Theft / Accident	-	-	-
Bad Debts Written off	-	-	-
Provision for Doubtful Debts	1	9	4
Provision for Doubtful Loans	-	-	-
Reversal of Other Incentives and Export Benefit	-	-	-
Finance Cost	328	526	689
Unamortisation of Ancillary Cost of Borrowings	6	0	-
Interest Income on Bank Deposits and Inter Corporate Deposits	-89	-211	-214
Operating Profit Before Working Capital Changes	1,650	1,508	1,071
Adjustment for:			
(Increase) / Decrease in Inventories	-1,816	-5	467
(Increase) / Decrease in Trade Receivables	-668	269	143
(Increase) in Financial Loans	-0	-0	-0
(Increase) / Decrease in Financial Assets	-149	-340	284
(Increase) / Decrease in Other Assets	-33	74	2
(Decrease) / Increase in Trade Payables	2,563	224	803
(Decrease) / Increase in Trade Credits	-	-794	-2,315
Increase in Provisions	-5	1	-19
Increase in Financial Liability	-163	-124	8
Increase in Other Liabilities	25	13	7
Cash Generated from Operations	1,404	826	451
Income Tax Paid (Net of Refunds)	-244	-163	-162
Net Cash Generated from Operating Activities	1,160	663	289



Cash Flow Statement (2/2)

Consolidated figures

Amt in INR Cr

Particulars	FY22	FY23	FY24
Cash Flow from Investing Activities			
Payment for Property, Plant, Equipment and Intangible Assets	-536	-679	-932
Upfront Payment for ROU Assets	-	-	-
Proceeds on Termination of ROU Assets (Net of Liability)	-	-	-
Proceeds from Sale of Property, Plant and Equipment	1	5	2
(Payment Towards) / Proceeds from Current Investments (Net)	6	-	-
Proceeds from Sale of Investment in Equity Shares	-	-	7
Proceeds from Sale of Investment in Preference Shares	-	2	-
(Investment)/ Sale Made in Mutual Fund	-	8	51
Loans (Given) / Received Back - Joint Ventures	-	-	-
Proceeds from / (Deposit in) Bank Deposits	-	-	-
Net Gain on Sale / Fair Valuation of Investment Through P/L Statement	-	-	-
Bank Balances Not Considered As Cash and Cash Equivalent (Net)	-3,236	1,010	795
Loan Given to Joint Ventures	-	-8	-
Payment for Acquisition of Subsidiary Company	-179	-	-
Interest Received	83	195	219
Net Cash (Used In) Investing Activities	-3,861	533	142
Cash Flow from Financing Activities			
Proceeds / (Repayment) of Current Borrowings	718	-203	178
Proceeds from Non-Current Borrowings	18	-	-
Repayment of Non-Current Borrowings	-1,195	-174	-
Payment Towards Share Issue Expenses	-	-19	-0
Proceeds from Issue of Equity Shares	3,507	-	-
Repayment of Lease Liabilities	-38	-56	-65
Interest and Finance Charges Paid	-319	-467	-676
Net Cash (Used in) Financing Activities	2,691	-919	-563
Net Increase in Cash and Cash Equivalents	-10	277	-132
Cash and Cash Equivalents at The Beginning of The Year	57	127	395
Foreign Exchange (Loss) on Foreign Currency Bank Accounts	-	-3	-1
Exchange (Loss) on Translation of Foreign Subsidiaries Cash and Cash Equivalents (Net)	-	-6	-3
Cash and Cash Equivalents on Acquisition Through Business Combination	80	-	-
Cash and Cash Equivalents at The End of The Year	127	395	259

ESG



Fortune SuPoshan: A Mission Against Malnutrition & Anemia



Fortune SuPoshan touches life of three Target Groups



0-5 yrs age children



Adolescent Girls



Women in Reproductive Age

Fortune SuPoshan touches four core areas



Health



Education



Women Empowerment



Sustainable Livelihood



Good Health and Well-Being

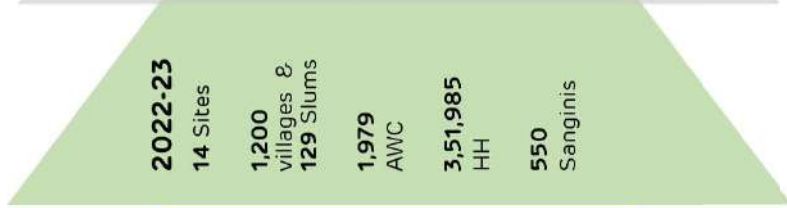


Gender Equality

Our commitment towards a "Healthy growing nation"



Fortune SuPoshan: A Mission Against Malnutrition & Anemia



Our commitment towards a "Healthy growing nation"





ESG - Environment KPIs

Energy and Water Conservation

Multiple initiatives have been taken for process optimization, resulting in savings in utilities



Savings	FY '24
Steam	4.82%
Power	0.27%
Water	6.88%



Rainwater Harvesting

Installed rainwater harvesting structures at our 5 plant locations with potential water collection of 233,194 cubic meter / year



Rail Green Points



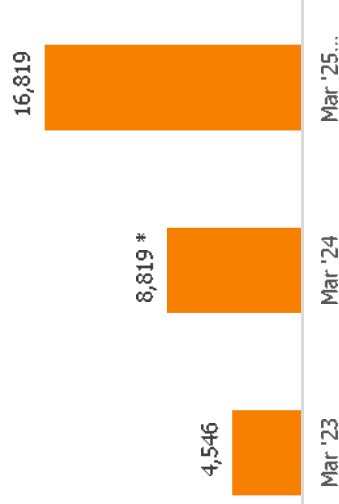
Year	Rail Green Points
FY '23	22,229
FY '24	27,704
YoY	24.6%

Tree Plantation



Year	Trees (count)
Till FY '24	133,781
FY '25 (Target)	50,500

Solar Plants Capacity (in KWp)



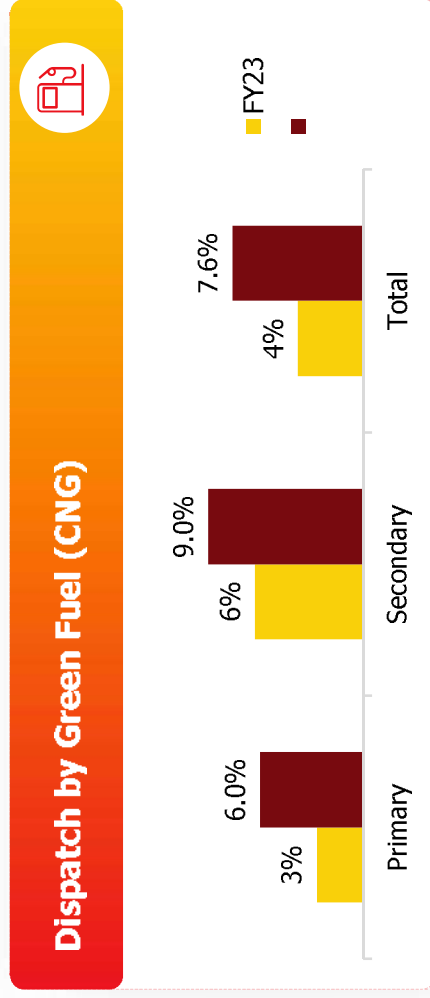
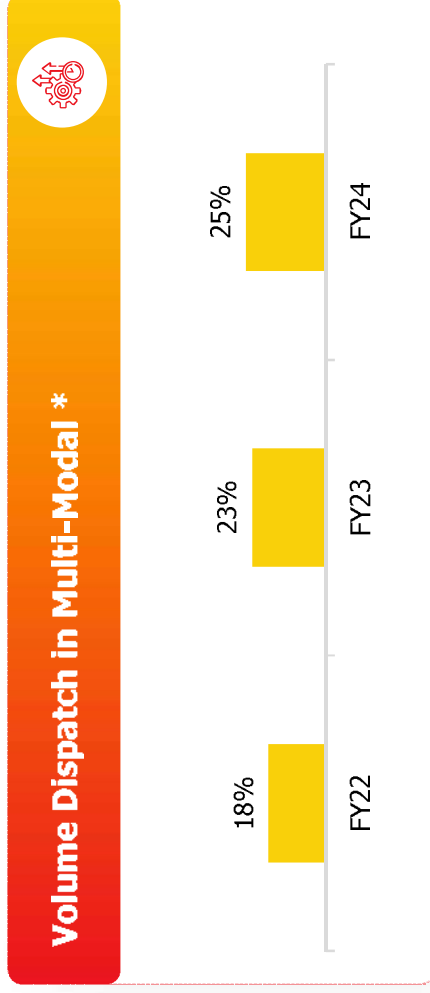
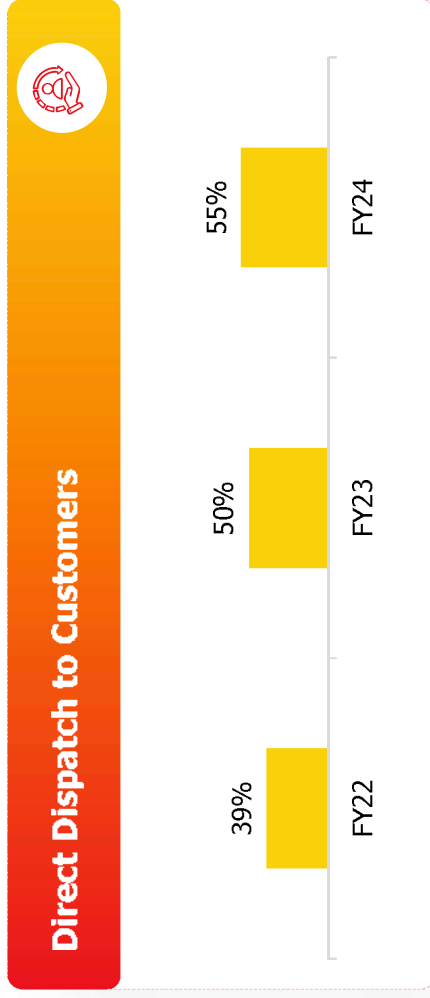
Sustainable Procurement

- >
- > Extending sustainable sourcing to domestic sourcing too
- > Launched FPO & Farmer engagement program

*FY24 also includes capacity of ~1,600 KWp which was under commissioning



ESG - Logistic KPIs



Remarks

- ▶ Extending sustainable sourcing to domestic sourcing too
- ▶ Efficiency in logistics is enabling reduction in carbon emissions

fortune
edible oils and foods

* Note: Volume dispatch is primarily for packaged oils and foods



Indian Railways recognizes AWL for carbon emission reduction

Date:
27-07-2024

This is to certify that
M/S ADANI WILMAR LTD.
has contributed in reduction of Carbon Emission
by opting Rail Transportation over Road for
movement of its cargo and earned



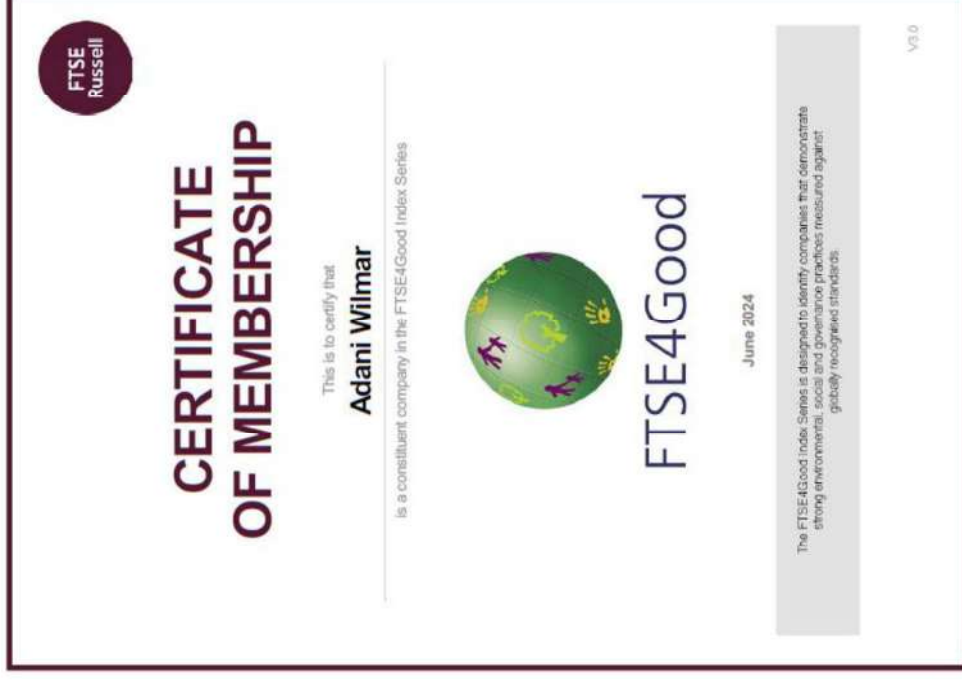
57990 RGPs

since **01.04.2022**. This contribution towards a
Clean and Green India is highly appreciated.

Mode	Emission Factor (KgCO2 per ton-km)
Rail	0.009
Road	0.040



Inclusion of AWL in FTSE4Good Index Series



Thank You



adani
wilmar

For a healthy growing nation

fortune[®]
edible oils and foods